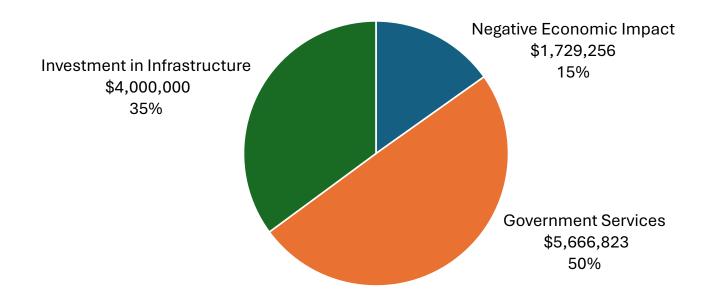
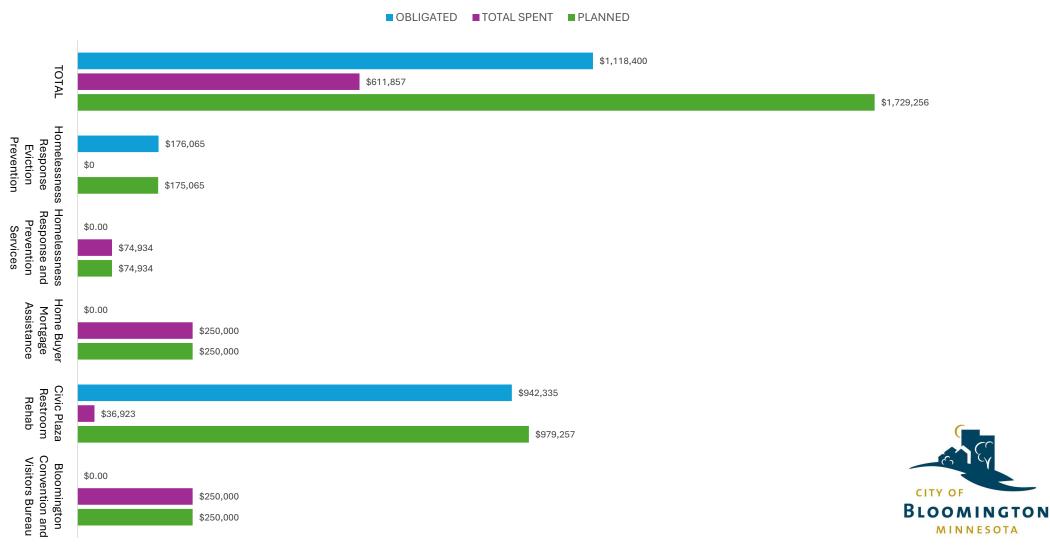
American Rescue Plan Act (ARPA) Report March 2021-December 2024 Cumulative

Allocation of expenses based on ARPA fund usage/obligations \$11,396,000

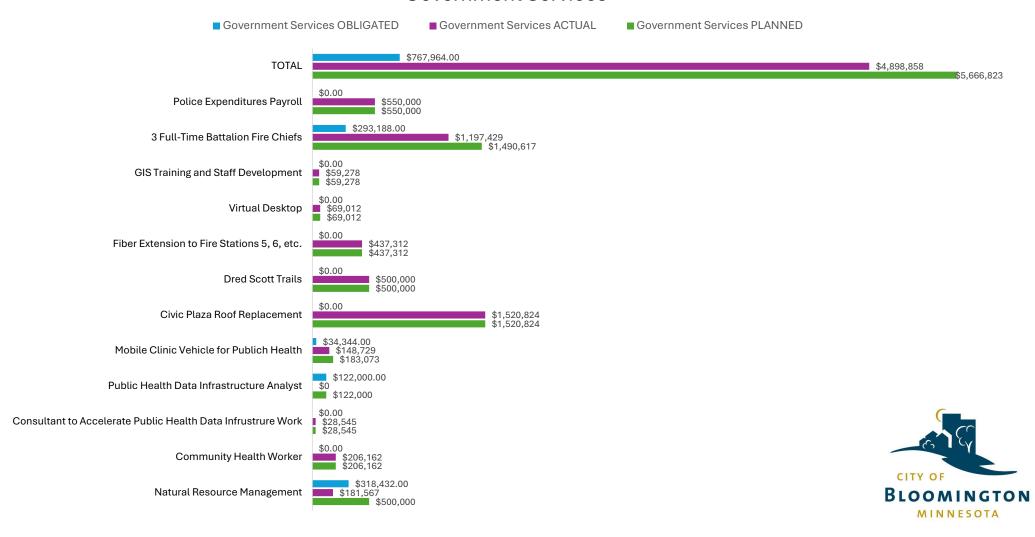




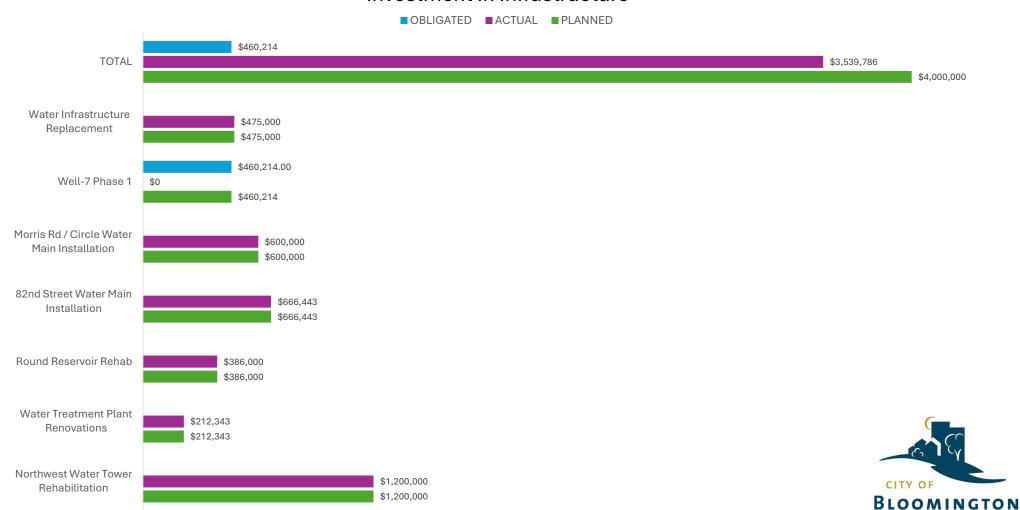
Negative Economic Impact



Government Services



Investment In Infrastructure



MINNESOTA